



# STATE OF IOWA

TERRY E. BRANSTAD  
GOVERNOR

KIM REYNOLDS  
LT. GOVERNOR

IOWA LAW ENFORCEMENT ACADEMY  
ARLEN CIECHANOWSKI, DIRECTOR

## **2015 BUDGET SUBCOMMITTEE QUESTIONS**

### **PROGRAM PERFORMANCE**

- a. Do you have defined outcomes or measurements for your program(s)? What are they and are these measures listed somewhere so the public can see them? **The Iowa Law Enforcement Academy has both a strategic plan and performance plan posted on the Department of Management's web site.**
- b. What data is available to show Iowans that your program(s) are an effective investment of taxpayer dollars? Where can Iowans find this data? **The Academy's annual report would have this data and is currently located on the Library for the State of Iowa's page but starting this year will be on the Iowa Law Enforcement Academy web page.**
- c. Can you provide the committee with performance data for your programs over the last 5 or 10 years? **Yes, but simply put on average we train between 170 and 220 officers a year in Basic Training and between 3,000 and 3,500 officers in specialty and advanced courses a year out of the 6,000 total officers in Iowa.**

### **PROGRAM EFFICIENCY**

- a. Have you examined what other states are doing to improve performance and reduce costs? **The Iowa Law Enforcement Academy continually is comparing itself to states that are demographically similar to Iowa such as Nebraska and Kansas. The Director is a member of the International Association of Directors of Law Enforcement Training and Standards and is the current President. This association deals with best practices for law enforcement training.**
- b. Can you share with the committee what other states are doing? **There are only a few models for police training in the country with variations on each depending on the state. In Iowa as with smaller population states a central academy that handles both standards and training are the norm and most efficient.**
- c. Which of these ideas are you considering for implementation here in Iowa? **The Iowa Law Enforcement Academy has begun looking at more web based training for in service to hold the costs down for the local police and sheriff's offices.**
- d. Are there websites or organizations we could go to obtain more information on what other states' programs are doing to provide more efficient services? **The International Association of Directors of Law Enforcement Standards and Training at [www.iadlest.org](http://www.iadlest.org)**
- e. Do you have an email address or a comment section on your website where Iowans can suggest improvements to your program or agency? **There is an e mail address if a person has any questions or comments available on the site.**

### **PROGRAM DUPLICATION**



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- a. Are there any other programs that are providing the same or similar services? **Based on 80B of the code of Iowa we are the only state agency that promulgates and enforces standards along with training for police officers.**
- b. Is there a reason why we need more than one program providing the same or similar service? **No**
- c. Have you had any discussions with the other agencies or programs to find ways to maximize the use of the taxpayer's dollars? **N/A**
- d. Are there any laws or administrative rules that would limit your ability to work with the other programs or departments? **We currently work with all of law enforcement in Iowa on the services provided by the Academy.**
- e. Are there any laws or administrative rules that could be changed to make your program or agency work better? **Not at this time.**

## OTHER

- a. Would it be a burden to your agency to ask that your presentations be delivered to the Legislative Services Agency 48 hours in advance of your appearance before the committee? **No**
- b. If you are required to reduce your budget by 1%, 5%, or 10%, where would you suggest we focus our attention? **Only 1/3<sup>rd</sup> of the Iowa Law Enforcement Academy comes from state appropriation. The other 2/3rds of the budget comes from tuitions charged to the local agencies. Tuition costs may go up if the budget is cut.**